

Cabinet Report, Quarter 3 - 2011/12

Corporate Priorities - Risk / Performance / Finance Appendix

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Delivery of Budget Savings Through Changed Service Provision

Reporting Period: Quarter 3 2011/12

Risk Management - Budget Savings

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date
Delivery Of Budget Savings Through Changed Service Provision						
SR0003	R 14 - High	Failure to deliver the medium term financial strategy, and therefore spend above available resources leading to an inability to operate within legal and financial constraints. - Consequence :Impact on delivery of the Corporate Plan, potential unplanned cuts in future service delivery, reputation damage and increased costs. Poor financial position leading to inability to develop assets to meet environmental, regulatory and statutory requirements.	G 5 - Low	Budget management and tracking of efficiency savings	31/03/12	G 5 - Low (31-03-2012)
				Budget review board - chaired by the leader	31/03/12	
				Implement the financial priorities of the cabinet report on Council Organisation: Future Shape and Direction.	31/03/12	
				Implementation of Strategic Asset Management Plan	31/03/12	
				Maintain an effective capital programme.	31/03/12	
				Monthly directors team meetings and directorate service boards to review financial issues.	31/03/12	
Vacancy Authorisation Panel	31/03/12					
ENF0034	A 11 - Medium	Failure to provide appropriate Fire Control to mobilise assets in a timely manner - Consequence :Loss of reputation through delayed or inability to receive emergency calls and to respond to incidents which could result in death, injury or loss of property. Early loss of staff	G 5 - Low	Monthly project board	31/03/12	G 5 - Low (31-03-2012)
				Completion of the Fire Control Transfer Project	29/02/12	
				Development of a communication plan	Implemented	
ENF0032	R 15 - High	Failure to prevent, protect and to respond effectively - Consequence :Reputation impact, injury or death which could have been prevented, unnecessary loss of property due to fire and lack of community engagement in meeting statutory duties.	R 13 - High	Embed Locality working within the Service	31/03/12	A 10 - Medium (31-03-2012)
				Participation in the Health and Well Being board	31/03/12	

Delivery of Budget Savings Through Changed Service Provision

Key to colour RAG

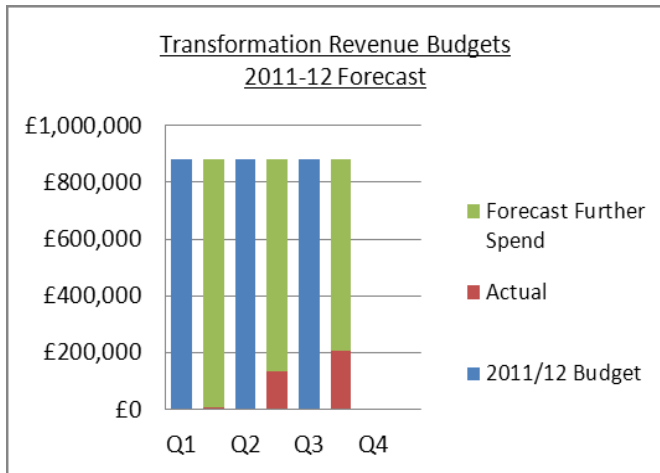
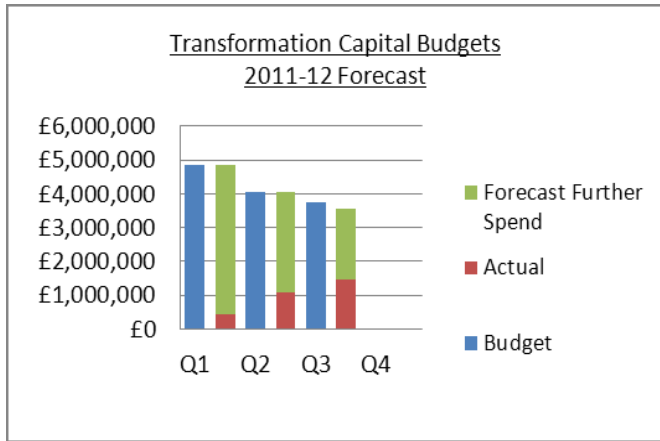
Red: Below Target
 Amber: Within Tolerance
 Green: On/above target
 Blue: Targets not agreed/ monitoring only
 Grey: Data Unavailable

Reporting Period: Quarter 3 2011/12

Performance Measures - Delivery of Budget Savings

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Value of cumulative capital expenditure compared to profiled budget (£m)	▲	8.6	12.1	15.6	20.3	24.8	30.1	32.3	51.8	57.7
							R		R	
Value of identified savings (£000's cumulative)	▲	13457	15764	15187	15860	16339	17269	16243	17833	17833
							G		G	
Percentage of predicted revenue income (fees and charges) compared to budget	▲	31.45	44.11	44.22	57.2	69.14	78	66.95	100	100
							G		G	
Reduction in employee numbers (excluding schools)	▲	252	274	274	273	274	275			
							Blu		Blu	
Quarterly Measure Description	Measure Aim	Jul-Sep 2010	Oct-Dec 2010	Jan-Mar 2011	Apr-Jun 2011	Jul-Sep 2011	This Quarter		End of Year Forecast	End of Year Target
							Actual	Target		
Percentage of predicted revenue outturn (Net cost of services) compared to budget	▼	104.44	100.75	100	100	98.6	98.6	100	98.6	100
							G		G	
Whole Council - Average days lost due to sickness per permanent employee (cumulative)	▼	2.99	5.26	8.02	1.85	4.36	6.04	5.5	8.6	8
							R		R	
% of transactions completed on-line compared to telephone / face to face	▲	42	45	48	46	43	34.3	35	40	40
							A		G	
Percentage increase in back office functions delivered through shared services	▲				0	4.02	5.05	7.5	9	10
							R		R	
Percentage of County Hall Remodelling project complete	▲				5	7.5	25.5	25.5	45	43.5
							G		G	
The number of transactions that the customer can complete online	▲				347	352	370	380	410	400
							A		G	
% increase of completed on-line transactions compared to previous quarter	▲					28	-18	7.5	7.5	7.5
							R		G	

Financial Report - Transformation Budgets



Financial Commentary:

The desktop, wireless and telephony capital and revenue projects continue to make good progress, with over 300 live Virtual Desktop users and 600 new phone users. Delays with deliveries have reduced current forecast spend and slippage into 2012/13 may be necessary. With the ECM project, significant milestones have been reached, but with some delays in hardware availability the budgets have also been re-profiled. ECM system migrations and e-mail management are planned for 2012/13. A business case to extend the engagement of the Technical Project Officer's post to March 2013 has been approved and is within the overall project budget.

Budgets in Scope

Transformation Capital Budgets 2011-12 Forecast

PROJECT	Pre 2011/12 Spend	2011/12 Budget	2011/12 Actual	2011-12 Budget Remaining	Project budget remaining post 2011-12
COUNTY HALL	138,817	2,289,929	692,760	1,597,169	2,267,110
ICT	1,966,444	943,332	338,831	604,501	1,445,073
OTHER	333,267	507,329	416,336	90,993	590,067
Grand Total	2,438,528	3,740,590	1,447,927	2,292,663	4,302,250

Transformation Revenue Budgets 2011-12 Forecast

PROJECT	Pre 2011/12 Spend	2011/12 Budget	2011/12 Actual	2011-12 Budget Remaining	Project budget remaining post 2011-12
2010-11 SPEND	426,974				
ACCOMMODATION		271,347	3,630	267,717	126,000
ICT	65,956	603,706	202,732	374,171	632,490
OTHER		4,800	0	4,800	305,500
Grand Total	492,930	879,853	206,362	646,688	1,063,990

Delivery of Budget Savings Through Changed Service Provision

Savings Strategy Details 2011-12

Reporting Period: Quarter 3 2011/12

Summary of Savings and Costs as Part of Cross Council Savings

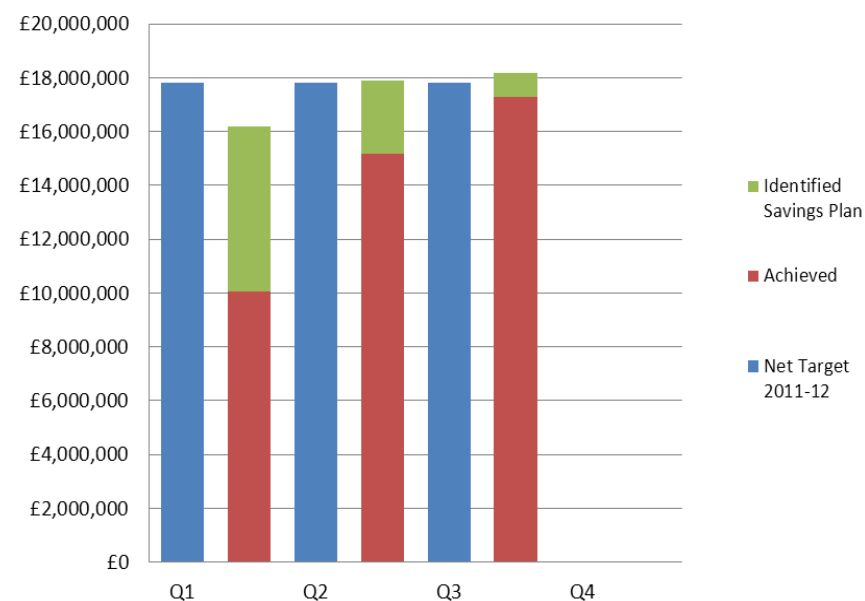
Description	Total Target Amount £	Profiled Target @ December £	Amount Achieved to Date £	Variance to Profile £	Total Still to Achieve £	Identified Savings Plan £	Savings Plan Still Being Developed £	Full Year Effect £
Total Council Savings	21,255,000	19,434,000	20,685,461	-1,251,461	569,539	21,611,461	356,461	21,424,000
Total Costs Linked to Savings	-3,422,000	-3,422,000	-3,416,537	-5,463	-5,463	-3,416,537	5,463	-225,000
	17,833,000	16,012,000	17,268,924	-1,256,924	564,076	18,194,924	361,924	21,199,000

Financial Commentary:

The savings strategy as approved at Full Council requires savings of £21.255m (gross) or £17.833m (net). This total is made up of a number of savings targets as set out in Appendix 5 of the Budget report to Full Council. Progress in achieving the savings targets is monitored on a regular basis by the Budget Review Board.

As at 31st December, robust plans had been identified to achieve gross savings of £21.6m (101.6%) and actual gross savings achieved totalled £20.7m (97.3%).

Work is continuing to ensure the remainder of the identified plans are actually delivered, and that the full year effect of savings will be available in 2012/13.

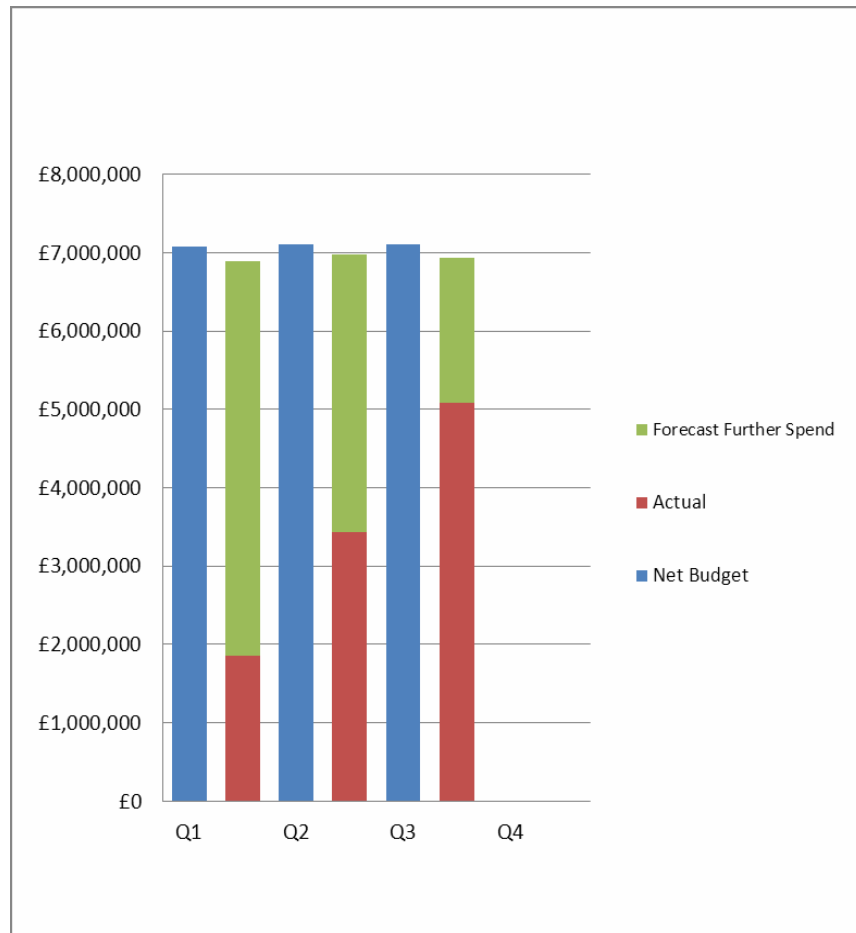


Delivery of Budget Savings Through Changed Service Provision

Financial Report - Fire Service

Reporting Period: Quarter 3 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£5,091,446	£7,105,145	£6,937,151	-£167,994



Financial Commentary:

There are no budget pressures within the Fire Service; currently forecasting an under spend of £168,000.

The Fire Control transfer to Surrey is likely to achieve £30,000 of the £125,000 savings target in 2011-12 with the full year saving of £250,000 from 2012-13 onwards. The shortfall in 2011-12 will be met by other underspends within the Fire Service.

The vehicle replacement programme, which is a capital project to replace rescue pumps, aerial appliances and other Fire Service vehicles, is on track as planned.

Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Chief Fire Officer	495,451	734,952	633,716	-101,236
Prevention & Protection	833,489	1,187,455	1,257,663	70,208
Governance & Improvement	260,083	464,022	420,438	-43,584
Operations & Fire Resilience	3,502,423	4,718,716	4,625,334	-93,382
Grand Total	5,091,446	7,105,145	6,937,151	-167,994

Delivery of Budget Savings Through Changed Service Provision

Performance Measures - Fire & Rescue Service

Key to colour RAG

Red: Below Target
 Amber: Within Tolerance
 Green: On/above target
 Blue: Targets not agreed/ monitoring only
 Grey: Data Unavailable

Reporting Period: Quarter 3 2011/12

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Accidental Dwelling Fires in Domestic Dwellings	▼	4	8	4	8	4	6 G	7.3	67 G	88
Numbers of people killed or seriously injured in road traffic accidents (cumulative)	▼	30	40	49	58	65	76 R	60	101 R	80
Number of Primary Fires attended (ANI 49a)	▼	15	16	15	20	12	12 G	18	188 G	215
Percentage of incidents which met our response standards for fire cover - Attendance Time (OP3c)	▲	80	90	100	94	100	93.3 G	80	92.4 G	80
% of home fire safety checks completed for vulnerable households CFOA B1 (CS2b)	▲	42.3	59.3	36.7	35	35	42.6 R	60	47 R	60

Raising Educational Standards

Reporting Period: Quarter 3 2011/12

Risk Management

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date	
Raising Education Standards							
CXL0016	R 14 - High	Non achievement against national average pertaining to Key Stage 2 - Consequence :Poor outcomes for young people. Reputation issues for the Council leading to reduced ability to attract high calibre staff and lack of trust from parents and young people in the quality of education. (Corporate Priority Risk)	R 12 - High	Commission support for schools if required.	31/03/12	A 9 - Medium (31-03-2012)	
				Identify under performing schools	31/03/12		
				Monitor the returns from the three key indicators	31/03/12		
CXL0005	R 12 - High	Non achievement of KS5/Level 3 against agreed targets - Consequence :Poor outcomes for young people resulting in lower progression rates to Higher Education, training or employment. Higher risk of unemployment for young people resulting in higher NEET's (Not in Education Employment or Training). Higher risk of young people seeking education and training off island. Higher risk to the secondary schools from Ofsted at being put into a category of "notice to improve" or "special measures". Poor reputation to the Council resulting in higher intervention/commissioning from the local authority to support the secondary schools. (Corporate Priority Risk)	R 12 - High	Development of a value added measure across all schools at Key Stage 5.	01/02/12	A 8 - Medium (01-02-2012)	
				Implementation of NEET strategy.	Implemented		A 8 - Medium (01-02-2012)
				NEET % to be continually monitored against our Statistical Neighbours	Implemented		(01-02-2012)
CXL0004	R 12 - High	Non achievement against National Indicators pertaining to KS 4 - Consequence :Poor outcomes for young people No improvement in standards - increase in schools identified in an Ofsted category Loss of reputation for the council Inability to attract high calibre staff (Corporate Priority Risk)	R 12 - High	Implementation of 14--19 Strategy	02/09/13	A	
				Implementation of Accountability Framework for Schools	31/03/13	9 - Medium	
				Introduction of functional skills	Implemented	(02-09-2013)	
				Delivery of 2 levels Progress in Science Project	Implemented	A	
				Implementation Gaining Ground Schools Programme	Implemented	9 - Medium (02-09-2013)	

Financial Report – Local Authority Budget

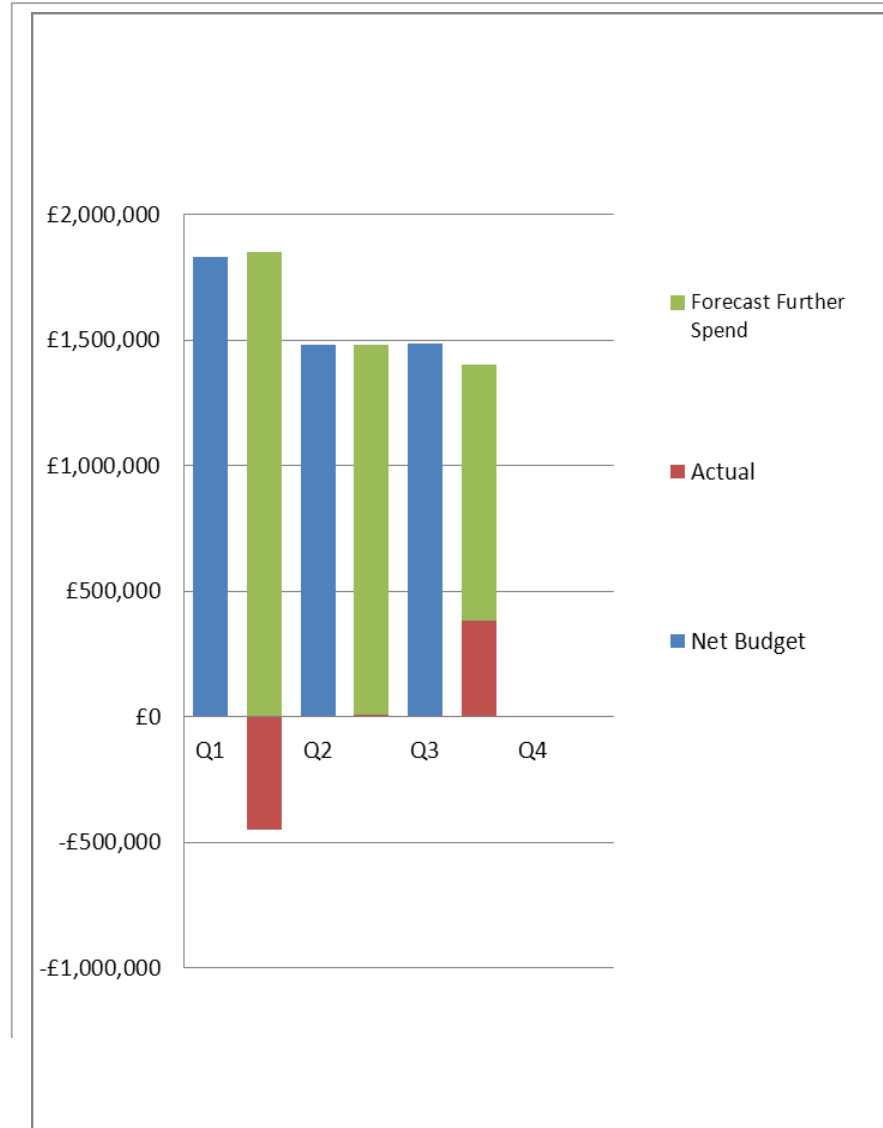
ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£381,868	£1,486,837	£1,403,680	-£83,157

Financial Commentary:

Local Authority Budget

The projected net underspend on these budgets has arisen for a number of reasons; income targets have been exceeded; and anticipated severance costs which were budgeted for did not materialise. The gross underspend has been offset by some small projected overspends relating to increased premises costs.

In addition to these budgets the capital programme of £43.7m also supports this priority.



Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Com. for Standards in Educatnl Settings	164,034	261,414	259,559	-1,855
Education Participation Team	327,524	802,617	774,352	-28,265
Com.for Special Educn & Alt. Educn Progs	71,869	106,013	119,126	13,113
SEN Service	21,626	28,606	31,426	2,820
Com.Manager Adult & Community Learning	-203,185	288,187	219,217	-68,970
Grand Total	381,868	1,486,837	1,403,680	-83,157

Financial Report - Dedicated Schools Grant

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£4,886,080	£7,041,065	£7,041,065	£0

Financial Commentary:

Dedicated Schools Grant (DSG)

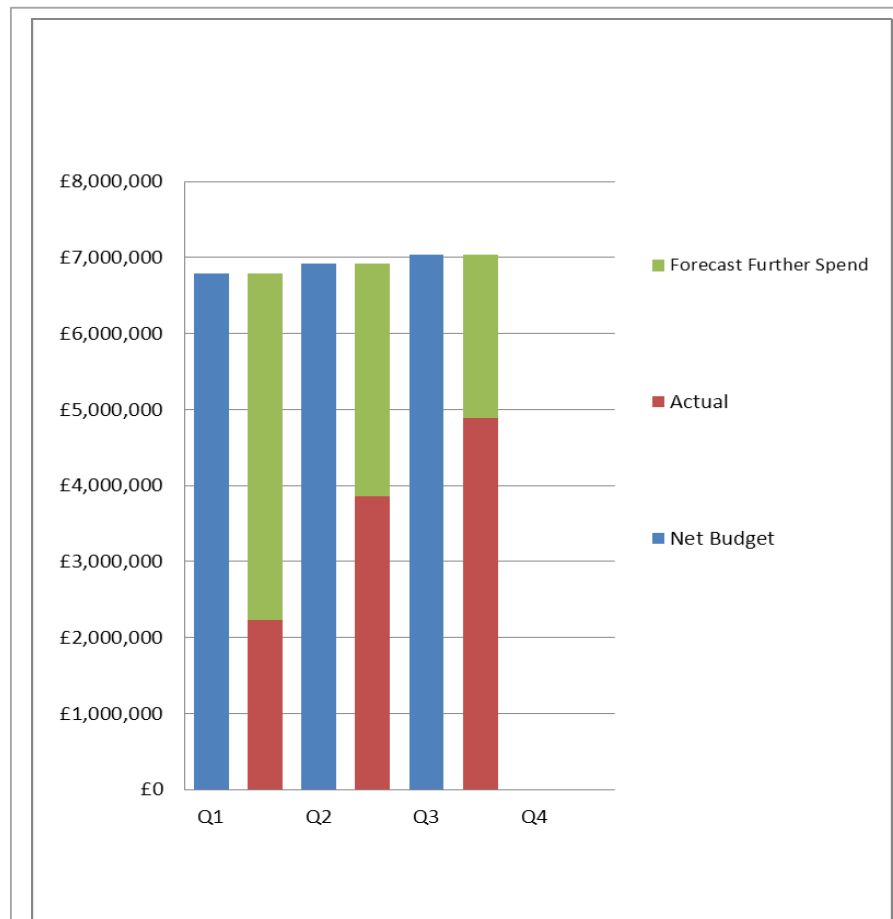
The Education Funding Regulations state that any surplus or deficit on the Schools Budget at the end of any financial year must be carried forward to the following financial year and be added to or subtracted from the following year's DSG allocation.

Full year expenditure on these budgets is projected to be at the level of the budget. However, any year-end variances will be carried forward to the next financial year and offset against the 2012-13 Dedicated Schools Grant.

In addition to these budgets the capital programme of £43.7m also supports this priority.

Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Com.for Special Educn & Alt. Educn Progs	3,487,560	4,804,639	4,804,639	0
SEN Service	1,273,446	2,061,133	2,061,133	0
Prof. Lead for Educational Psychology	38,611	50,136	50,136	0
Behavrr Supp.Attend.& Parenting Adv.Mgr	86,463	125,157	125,157	0
Grand Total	4,886,080	7,041,065	7,041,065	0



Performance Management

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Number of temporary exclusions all schools	▼	78	86	0		84	95	76	950	830
							R		R	
Percentage (%) of 16-18 year olds who are not in education, employment or training (NEET) (former NI 117)	▼	4.8	4.8	5	5.4	5.4	5.5	5	5	5
							A		G	

Quarterly Measure Description	Measure Aim	Jul-Sep 2010	Oct-Dec 2010	Jan-Mar 2011	Apr-Jun 2011	Jul-Sep 2011	This Quarter		End of Year Forecast	End of Year Target
							Actual	Target		
Number of permanent exclusions all schools	▼	0	1	5	2		5	3	12	10
							R		R	
Percentage (%) for Secondary School persistent absence rate (former NI 087)	▼	4.5		6.2	6.4		7.6	4.5		4.5
							R		Gry	
Percentage (%) of Personal Education Plans (PEPs) completed for Children in Care	▲	66	68.3	93	89.5	55	86.8	95	97	95
							A		G	

Keeping Children Safe

Reporting Period: Quarter 3 2011/12

Risk Management

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date
Keeping Children Safe						
CSF0005	R 13 - High	Fatality or serious injury resulting from failure to safeguard. - Consequence :Death or serious injury of a child - impact on family (Corporate Priority Risk).	A 10 - Medium	Analyse training being rolled out All key social work posts are filled Implementation of Ofsted Action Plan following pilot inspection. Monthly compliance to supervision standards through regular audit Monthly file Audits by Team and 3rd tier Managers to ensure compliance to agreed thresholds and standards. On-going staff training which is evaluated against impact on service delivery Safeguarding action plan to be implemented Monthly Child Protection management information scrutinised	31/12/12 31/10/12 31/03/12 31/03/12 31/03/12 31/03/12 31/03/12 Implemented	A 10 - Medium (31-12-2012)

Keeping Children Safe Financial Report

Reporting Period: Quarter 3 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£8,914,411	£13,332,887	£13,335,612	£2,725

Financial Commentary:

Against the £13.3m budget attributable to this area a small underspend of £3k is forecast for 2011-12 (0.02% variance).

There are currently no significant pressures at this stage including across Childrens placements where careful application of demographic funding from the 11-12 budget strategy is maintaining a balanced position.

The £1.3m savings target for Childrens is set to be achieved in 12-13 through plans set up through August this year. Although there is a small one off element in 11-12 this is being covered by in service underspends.

The main budget allocation for this priority is to Longer Term Interventions £10.8m, which represents 81% of the total budget, this area includes all looked after children associated team budgets, Beaulieu House, agency placements, fostering & adoption, short breaks, homecare and children's disability budgets.



Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Workforce Development	28,347	121,784	105,468	-16,316
Business Support	782,423	1,255,712	1,210,352	-45,360
Contingencies Mgmt & Support	-2,653,998	-3,663,558	-3,575,436	88,122
Children & Family Services	1,677,743	2,307,803	2,368,531	60,728
Short Term Interventions	995,494	1,373,824	1,376,249	2,425
Longer Term Intervention	7,737,304	10,808,298	10,690,130	-118,168
Safeguarding	308,065	589,322	599,589	10,267
Safety within the Community	39,035	539,702	560,729	21,027
Grand Total	8,914,411	13,332,887	13,335,612	2,725

Keeping Children Safe

Key to colour RAG

Red: Below Target
 Amber: Within Tolerance
 Green: On/above target
 Blue: Targets not agreed/ monitoring only
 Grey: Data Unavailable

Reporting Period: Quarter 3 2011/12

Performance Management

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Total number of Common Assessments (CAF) completed year to date	▲	154	175	192	232	264	288	334	350	450
							R		R	
Number of Looked After Children (at month end)	▼	173	170	175	176	169	163	171	165	168
							G		G	
Number of looked after children (LAC) in agency foster and agency residential placements (including in text updates the number of children placed off Island for their needs to be met)	▼		32	32	35	28	27	33	24	32
							G		G	

Quarterly Measure Description	Measure Aim	Jul-Sep 2010	Oct-Dec 2010	Jan-Mar 2011	Apr-Jun 2011	Jul-Sep 2011	This Quarter		End of Year Forecast	End of Year Target
							Actual	Target		
Number of children (as a %) made subject to a Child Protection Plan for a second or subsequent time (during quarter)	▼	23	19	12.1	25	6	0	15	3.7	15
							G		G	
Percentage (%) of Children who have been subject to a Child Protection plan continuously for more than two years (at quarter end)	▼				4.5	4.1	3.6	5	3.6	5
							G		G	
Number of families of disabled children who are being supported through direct payments.	▲				54	72	50	60	68	65
							A		G	

Supporting Older and Vulnerable Residents

Reporting Period: Quarter 3 2011/12

Risk Management

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date
Supporting Older And Vulnerable Residents						
ACC0048	R 16 - High	Failure to undertake safeguarding investigations in a timely manner. - Consequence :Individuals exposed to abusive situations resulting in negative impact to their wellbeing.	A 9 - Medium	Development of quality assurance framework	31/05/12	A 9 - Medium (31-05-2012)
				Embed high quality safeguarding practice in operational areas with dedicated practitioners	31/05/12	
				Audit process for financial management of Personal Budgets	Implemented	
				Safeguarding Vulnerable Adults database maintenance and upgrade	Implemented	

Supporting Older and Vulnerable Residents

Financial Report

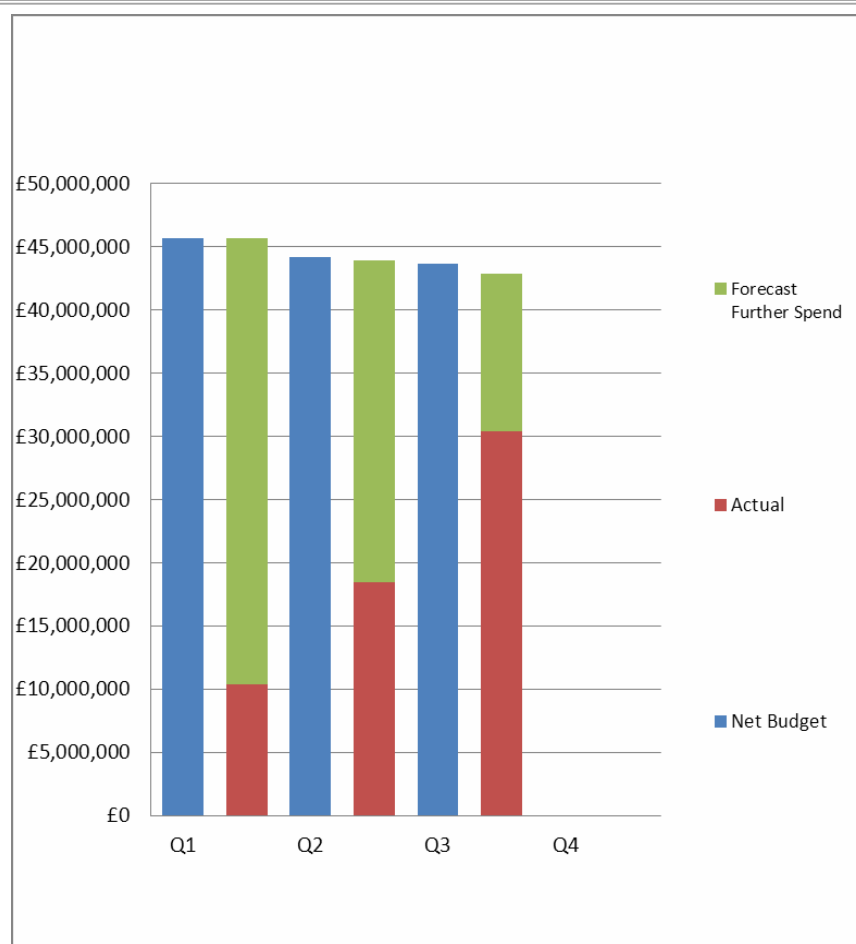
Reporting Period: Quarter 3 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£30,428,868	£43,682,601	£43,360,961	-£321,640

Financial Commentary:

Against the £43.7m net budget attributable to this area an under spend of £322k is being forecast for 2011-12 (0.7% variance). This forecast variance is mainly through the reduction in contractual arrangements, grants and joint contracts with the PCT. The £2.9m savings target for this service is set to be achieved this year and plans are in place for the full year effect from 12-13.

Other relevant budgets that contribute to this priority would include supporting people where the budget excluding the young people element is around £2.9m for 11-12. The budget for Supporting People is currently shown against the Housing and Homelessness corporate priority.



Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Community Care	21,306,299	25,545,822	26,150,947	605,125
Nursing Care Pooled Budget	2,838,664	2,833,077	3,097,464	264,387
Head of Commissioning- Adult Social Care	185,692	856,452	726,301	-130,151
TLAP Lead Manager & QA	247,669	687,030	687,030	0
Com.Manager - Adult Social Care Services	1,359,330	4,241,317	3,627,664	-613,653
Com.Manager - Individual Support	2,443,198	3,491,080	3,121,002	-370,078
Operations Manager	2,582,821	4,015,549	4,047,374	31,825
Business Support Manager	911,188	1,449,869	1,377,418	-72,451
Wightcare	-55,383	-36,442	-61,242	-24,800
Substance Misuse	-1,665,959	206,411	206,411	0
Workforce Development	25,410	52,221	52,221	0
Social Care Payments Team	249,939	340,215	328,371	-11,844
Grand Total	30,428,868	43,682,601	43,360,961	-321,640

Supporting Older and Vulnerable Residents

Key to colour RAG

Red: Below Target
 Amber: Within Tolerance
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Reporting Period: Quarter 3 2011/12

Performance Management

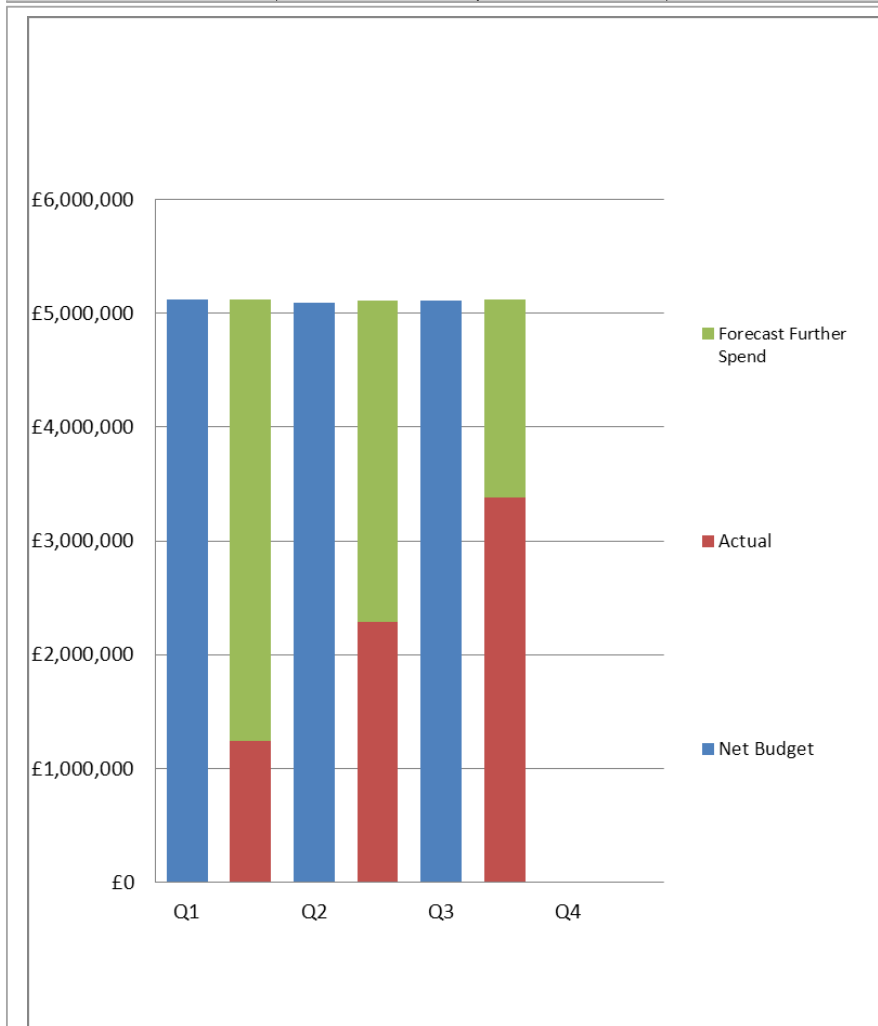
Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
NI 135 - Carers receiving needs assessment or review, and a specific carer's service, advice or information, as a % of clients receiving community services	▲	34.02	32.75	32.2	31.8	31.3	31	33	32	33
All Personal Budgets & Direct Payments as a percentage of all eligible service users (local SDS indicator)	▲	55.46	57.38	60.1	62	62.4	62.6	70	70	80
SVA (Safeguarding Vulnerable Adults) Indicator - Number of referrals resolved and closed within 3 months (as a % of all referrals received within the year)	▲	63.35	65.8	61.8	57.7	59.17	60.7	66.67	59.5	70

Risk Management

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date
Housing And Homelessness						
ENS0042	R 16 - High	<p>The risk that Safe and Secure Homes does not enable sufficient affordable and low cost housing to be built and continue to reduce long term empty properties each year. -</p> <p>Consequence :Increases in the need for temporary accommodation, leading to inability to meet annual saving targets.</p> <p>Increase in the cost of providing a homeless service. Adverse impact on Councils budget.</p> <p>Inability to deliver a balanced housing market.</p> <p>Loss of New Homes Bonus (Corporate Priority Risk)</p>	R 12 - High	To deliver a completed new Housing Strategy	31/03/13	A 9 - Medium (31-03-2013)
				Ensure that enough housing is planned to meet the 520 target through the Island Plan (Planning Services)	31/03/12	
				Monitor Housing completion on new properties and highlight at the Strategic Housing Partnership Meeting (Planning Services)	31/03/12	
				Review of the Council Tax long term empty property list	31/03/12	
				To enable the provision of enough affordable housing to meet targets	31/03/12	
				To confirm that we accept the new definitions of "affordable housing" and "low cost market housing".	Implemented	
				Undertake planning development viability assessment and produce new island plan housing documents	Implemented	

Financial Report

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£3,385,658	£5,107,785	£5,122,886	£15,101



Financial Commentary:

Against a £5.11m budget attributable to housing & homelessness a small overspend of £15k is forecast for 2011-12 (0.3% variance). There are currently no significant pressures at this stage but an emerging pressure around homelessness is being closely monitored.

Underspends in the main relate to salaries. There are no elements of the 11-12 budget strategy savings plans directly related to this area.

Other relevant budgets not included in the data include the housing capital scheme budgets which for 2011-12 total £3.9m. Plans are in place to ensure the expenditure of this budget. These include the Disabled Adaptations (DFG) through the Disabled Facilities Grant programme, which will see in the order of 1,000 adaptations made to resident's homes. These will help people remaining living independently in their own homes for as long as possible which in turn will help to reduce pressure on Adult Social Care Revenue budgets.

The delivery of affordable rented accommodation will help to reduce the number of applicants on the housing register and so help to reduce the cost of homelessness. The Pan Meadows development will see more than 850 new homes built on the outskirts of Newport over the next 10 -15 years. The project is underway and the first occupations have taken place. More than 250 of the homes will be affordable and this will have a positive impact upon the number of residents on the Islands Housing Register.

Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Com. Manager for Safe & Secure Homes	53,828	60,271	62,757	2,486
Housing Needs	3,438,291	4,634,954	4,704,353	69,399
Housing Renewal	152,855	270,967	245,435	-25,532
Pan Neighbourhood Partnership	-303,686	-97	-735	-638
Housing Projects	44,370	141,690	111,077	-30,613
Grand Total	3,385,658	5,107,785	5,122,886	15,101

Housing and Homelessness

Key to colour RAG

Red: Below Target
 Amber: Within Tolerance
 Green: On/above target
 Blue: Targets not agreed/ monitoring only
 Grey: Data Unavailable

Reporting Period: Quarter 3 2011/12

Performance Management

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Number of households accepted as homeless and in priority need (Cumulative)	▼	15	22	32	35	40	42 G	63	63 G	84
Number of households in temporary accommodation (cumulative)	▼	129	137	132	134	137	135 G	150	140 G	140

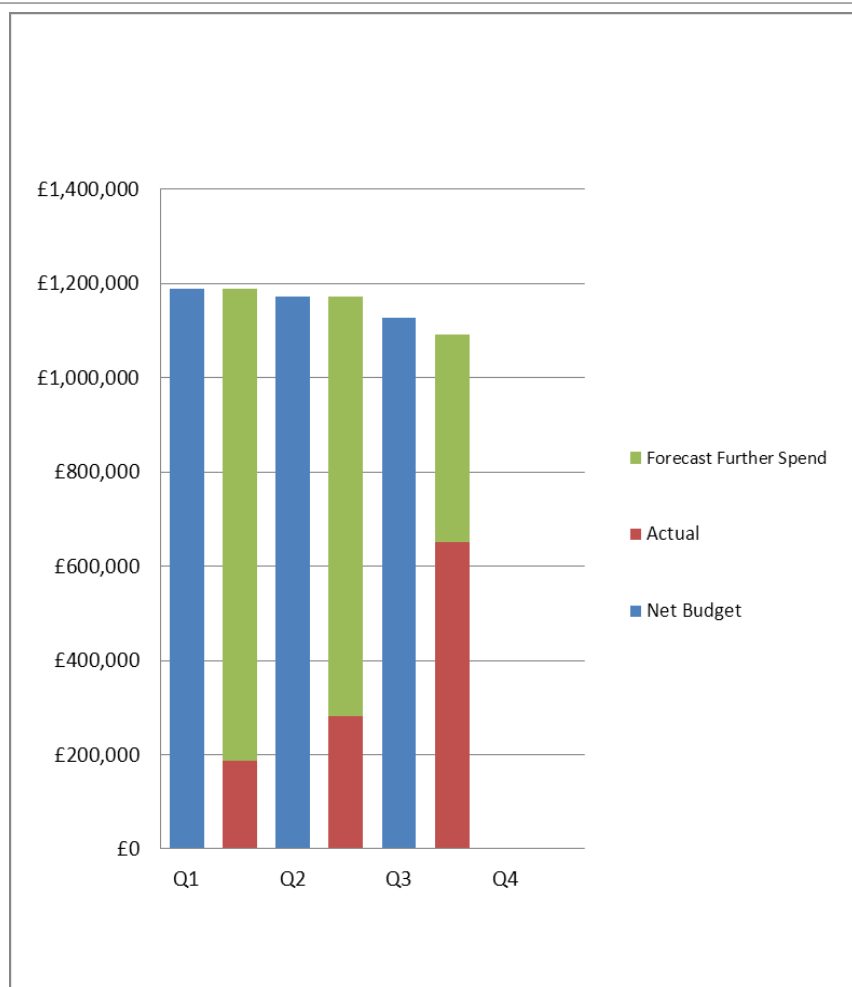
Quarterly Measure Description	Measure Aim	Jul-Sep 2010	Oct-Dec 2010	Jan-Mar 2011	Apr-Jun 2011	Jul-Sep 2011	This Quarter		End of Year Forecast	End of Year Target
							Actual	Target		
Percentage (%) of service users who are supported to establish and maintain independent living	▲	98.99	96.03	98.28	93.45	98.04	92.17 A	95.5	95 A	95.5
Number of properties adapted/modified to support independent living by the occupier	▲				322	727	1150 G	720	1400 G	1000
Number of empty properties (PCLC List Review)	▼	0	0	0	0	864	860 R	826	789 G	789

Risk Management

Risk ref	Inherent Risk Score	Description	Current Risk Score	Planned Actions	Target Date	Target Risk Score & Date
Regeneration And The Economy						
SR0032	R 15 - High	The risk that the economic downturn leads to reduced inward investment and withdrawal of private sector investment, impacting on the Island's economic growth and the achievement of the council's strategic objectives. - Consequence :Increased council expenditure to protect the community from the effects of the economic downturn, increased demand for services, reduced revenues, unsustainable budget strategy.	R 15 - High	Monitor progress for achievement of economic development delivery plan	31/03/13	A 9 - Medium (31-03-2013)
				Continue to contribute to the development of the Solent Local Enterprise Partnership	31/03/12	
				Ensure that major programmes and projects are challenged to deliver outcomes within budget and time frame.	31/03/12	
				Establish consistent and aligned performance processes to monitor delivery against the Corporate Plan 2009 - 2013	31/03/12	
				Monitor key economic indicators	31/03/12	
				Monitoring emerging government policies and legislation to provide regular up-dates to directors team, and Members	24/03/12	

Financial Report

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£535,415	£1,127,360	£1,092,872	-£34,487



Financial Commentary:

This budget includes promoting the Island as a tourist destination, economic development, sustainability and research into renewable energy sources and a portion of management costs.

There are no significant budget pressures in this financial year, these budgets are forecast to underspend by £34,487.

Budgets in Scope

	Actual Spend to date	Current Budget	Forecast Outturn	Forecast Variance
Strategic Tourism, Promotion and Events	220,772	514,690	496,264	-18,426
Economic Development & Sustainability	269,299	515,884	502,927	-12,957
Research into Renewable Energy Sources	10,687	50,000	47,286	-2,714
Economy Tourism & Leisure Strategic Mgmt	34,656	46,786	46,395	-391
Grand Total	535,415	1,127,360	1,092,872	-34,487

Performance Management

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
Number of unique visits to islandbreaks.co.uk (cumulative)	▲	246681	319190	360462	393032	413244	431647	442046	566676	566676
							A		G	

Quarterly Measure Description	Measure Aim	Jul-Sep 2010	Oct-Dec 2010	Jan-Mar 2011	Apr-Jun 2011	Jul-Sep 2011	This Quarter		End of Year Forecast	End of Year Target
							Actual	Target		
Number of potential investors receiving support (cumulative)	▲	8	10	22	7	12	18	10	20	15
							G		G	
Number of in person approaches made to potential investors (cumulative)	▲	6	11	22	8	11	19	7	20	10
							G		G	
Number of in person advice and guidance activities with businesses seeking to grow and develop on the Island (Cumulative)	▲	3	19	25	7	12	20	18	25	25
							G		G	

Highways PFI Scheme Financial Report

Reporting Period: Quarter 3 2011/12

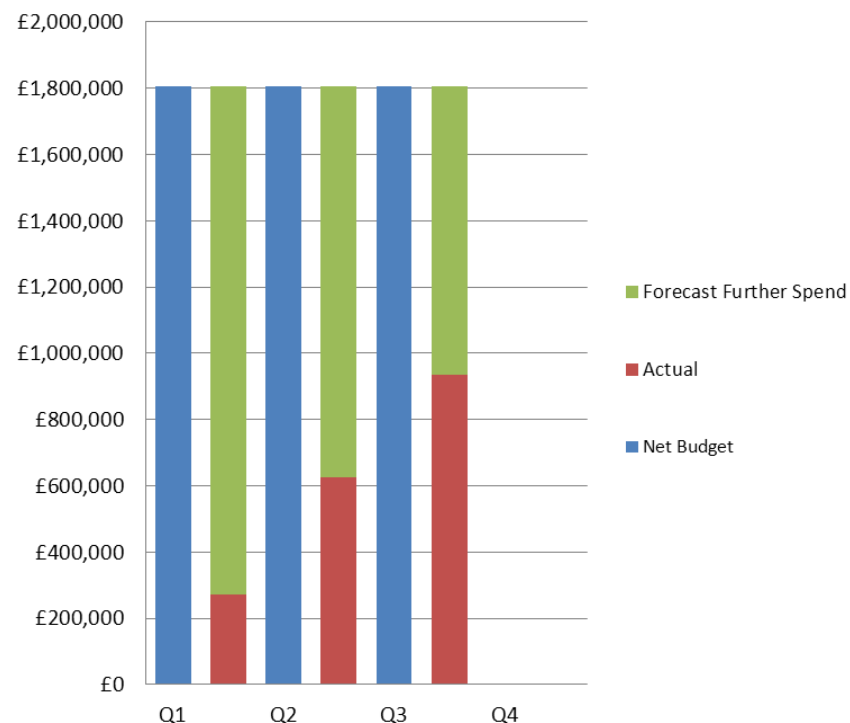
ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£934,930	£1,807,168	£1,807,168	-£0

Financial Commentary:

The Isle of Wight Council put aside £7.6m in reserves in order to develop the PFI project commencing 2008-09 until implementation. The breakdown of how the budget is allocated is detailed below:

2008-09	2009-10	2010-11	2011-12	2012-13
£0.4m	£1.9m	£1.9m	£1.8m	£1.6m

The PFI team are continuing to manage within the project budget allocation of £7.6m despite needing to carry out additional works in connection with ensuring robust asset data is provided to potential Service Providers.



Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Highways PFI Project	934,930	1,807,168	1,807,168	0
Grand Total	934,930	1,807,168	1,807,168	0

Waste Strategy

Key to colour RAG
 Red: Below Target
 Amber: Within Tolerance
 Green: On/above target
 Blue: Targets not agreed/ monitoring only
 Grey: Data Unavailable

Reporting Period: Quarter 3 2011/12

Performance Management

Monthly Measure Description	Measure Aim	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11		End of Year Forecast	End of Year Target
							Actual	Target		
NI 193 - Percentage of municipal waste sent to landfill	▼	35.9	53.31	44	46	50.96	40 G	48	51.73 R	45
Tonnes of biodegradable waste sent to landfill (cumulative)	▼	8276.62	11034	12875	14654	16144	17377 G	20241	25372 G	26997
NI 192 - Percentage of household waste sent for reuse, recycling and composting (cumulative)	▲	29.82	29.17	29	29	29.1	28.37 R	30	29 R	39

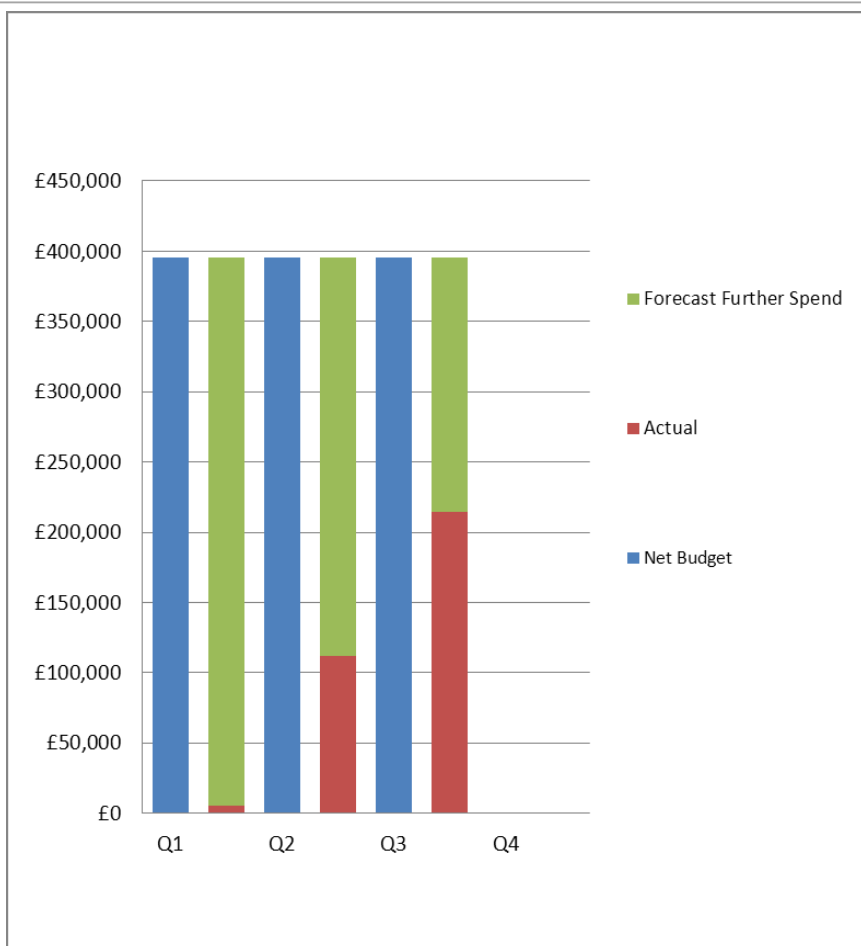
Financial Report

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN	FORECAST VARIANCE
£214,629	£395,783	£395,783	£0

Financial Commentary:

The budgets in scope for this priority are used to plan the approach in developing the waste management strategy in future years. This project is still very much in its early stages, and expenditure continues to be incurred during this planning and development stage within available resources.

No concerns have been reported, and there are no significant budget pressures at this time. An additional £1m has been identified in the Medium Term Financial Plan for the waste management strategy in 2012/13, subject to approval by Full Council on 29 February 2012. This budget will support the development of an outline business case for the project through to the early stages of the procurement process.



Budgets in Scope

	Actual Spend	Current Budget	Forecast Outturn	Forecast Variance
Waste Strategy	214,629	395,783	395,783	-0
Grand Total	214,629	395,783	395,783	-0